

# DR. KAISA LÄHTEENMÄKI-SMITH (PHD, POLITICAL SCIENCE)

**BORN: 18TH SEPTEMBER 1968, KOKEMÄKI, FINLAND**

**EDUCATION: PHD (POLITICAL SCIENCE)**

**ADDRESS: RAUDUNTIE 42A1, 02230 ESPOO, FINLAND, TEL: +358-50 4018 444**

## SPECIALISATION

Kaisa Lähteenmäki-Smith has worked on research & development, as well as evaluation projects on innovation systems, research policy, as well as cohesion policy and territorial development since 2000. After finishing her PhD in 1999, she worked at the Ministry of the Interior and then as a researcher and evaluator at Nordregio (Nordic Institute for Spatial Planning, Stockholm) and later as a visiting research fellow at VTT Technical Research Centre of Finland, before moving to consultancy in 2007. Since November 2013 she has worked as science specialist at the Prime Minister's Office, for instance with setting up practices for science dialogue and policy advice and working in the team of "Experimental Finland".



## CAREER

11/2013→ Science specialist, Prime Minister's Office  
3/2011- Director, Ramboll Management Consulting  
11/2013

11/2008- Director, Net Effect Ltd  
3/2011

11/2007- Development Director, Net Effect Ltd  
11/2008

8/2004- Visiting researcher, VTT  
11/2007

8/2000- Senior Research Fellow, Nordregio  
2007

1/2000- Senior Officer, Ministry of the Interior, Dept. for Regional Development  
8/2000

2/1999- Senior Office, Secretary for International Relations, Ministry of the Interior,  
8/2000 Administrative Department

8/1995- Visiting research fellow, University of Aberdeen, Department of Politics and International  
2/1996 Relations

8/1995- Researcher, University of Turku, Department of Political Science  
1/1999

## EDUCATION

4/1999	Doctor of political science, University of Turku, "Globalization and Regionalization as concurrent phenomena in the European Governance Structure, awarded with distinction
4/1994	Master's of Political Science, University of Turku
1991-1992	Certificat d'études politiques, Université d'Aix-Marseille, l'Institut d'Etudes Politiques
1988	Matriculation exam, Kokemäki High school

## SELECTED WORK REFERENCES

- Evaluation of the Strategic Centres for Science and Innovation, 2012-2013, Client: Tekes.
- Evaluation of the Multi-Disciplinary Programme for Digitalisation and Energy (MIDE Programme), Aalto University, 2012.
- Assessment of the impact of large research infrastructures: the example of Pyhäjärvi LAGUNA Project, 5-8/2013.
- Consulting the Programme for Research and Innovation, Client: Ministry of Employment and the Economy and Ministry of Education and Culture, part of the mid-term assessment of the governmental programme, 6-12/2012.
- Evaluation of the Western Finland Regional Councils (6 regions – Pirkanmaa, Keski-Suomi, Varsinais-Suomi, Satakunta, Pohjanmaa and Etelä-Pohjanmaa), 9/2012-02/2013.
- Evaluation of the Maj and Tor Nessling Foundation, 1-10/2012.
- Study commissioned by the Committee on Industry, Research and Energy, the Policy Department A of the European Parliament, "The Attractiveness of the EU for top scientists", 1-5/2012.
- Consulting the Network management of Cleen Ltd, Strategic Centre for Environment and Energy. 2011.
- Evaluation of the RDI-collaboration programmes financed by the Portuguese Science for collaboration between Portuguese Universities and MIT, University of Texas, Austin and Carnegie-Mellon, USA.
- Acting as the Finnish expert for a study commissioned by the European Parliament, "Moving towards a more result / performance-based delivery system in Cohesion Policy", alihankintana CSIL:lle, 2-5/2011 , CSIL, 2011
- Evaluation of the Advisory Board for Sectoral Research, 2010.
- Evaluation of VTT Technical Research Centre of Finland, 2010.
- ESPON 2.2.3 Territorial Impact of the Structural Funds on Urban Areas (team member and Finnish expert), Client: ESPON Coordination Unit, 2002-2004.

## LANGUAGE SKILLS

Finnish (native language)

English (excellent)

Swedish (excellent)

French (satisfactory)

German (satisfactory)

Italian (beginner)

Spanish (beginner)

Norwegian and Danish (reading and spoken comprehension)

## SELECTED PUBLICATIONS

"The reverse tragedy of the commons: an exploratory account of incentives for under-exploitation in an open innovation environment", by Kalle A. Piirainen, Tuomas Raivio, Kaisa Lähteenmäki-Smith, Lars Alkærsga and Jason Li-Ying (2017), TECHNOLOGY ANALYSIS & STRATEGIC MANAGEMENT, 2017, <http://dx.doi.org/10.1080/09537325.2017.1308479>.

"Implementing Innovation Policy" in Halme et al. (eds.) Finland as a Knowledge Economy, World Bank, 2014.

Licence to SHOK? External evaluation of the Strategic Centres for Science and Innovation, Ministry of Employment and the Economy, [http://www.tekes.fi/Julkaisut/Licence\\_to\\_SHOK.pdf](http://www.tekes.fi/Julkaisut/Licence_to_SHOK.pdf), 2013.

Mustonen et al. (2012): INDEPENDENT ASSESSMENT OF PORTUGUESE COLLABORATION WITH US UNIVERSITIES IN RESEARCH AND EDUCATION, International programmes between Portuguese universities and Carnegie-Mellon, Massachusetts Institute of Technology (MIT) and University of Texas at Austin.

Lähteenmäki-Smith & Terävä (2012): Sosiaali- ja terveydenhuollon kansallisen kehittämisohjelman (Kaste) arviointi. Loppuraportti, Sosiaali- ja terveysministeriön selvityksiä.

Lähteenmäki-Smith, Uusikylä, Haila & Auri (2011): Yhteiskunnallisen muutoksen tekijyydestä ja näkijyydestä, Sitran arviointi 2002-2011 (Published in English as "Actions and visions for social change, the evaluation of the Finnish Innovation Fund, Sitra evaluation 2002-2011."), E-report available at: <http://www.sitra.fi/julkaisu/2011/yhteiskunnallisen-muutoksen-tekijyydesta-ja-nakijyydesta>.

Virtanen, Lähteenmäki-Smith & Terävä (2011) Sosiaali- ja terveydenhuollon kansallisen kehittämisohjelman (Kaste) arviointi. Toinen väliraportti. Sosiaali- ja terveysministeriön selvityksiä 2010:27, [http://www.stm.fi/vireilla/kehittamisohjelmat\\_ ja\\_hankkeet/kaste, 2011](http://www.stm.fi/vireilla/kehittamisohjelmat_ ja_hankkeet/kaste, 2011)

Uusikylä, Lähteenmäki-Smith, Haila, Eronen & Kettunen: "Network governance of Finnish Strategic Centres for Science, Technology and Innovation, Helsinki, Tekes, 2010

Niinikoski, Lähteenmäki-Smith, Uusikylä, Haila, Eronen, Raivio, Pessala & Vesa (2010): VTT:n strateginen ja toiminnallinen arviointi, TEM:n julkaisu, 64/2010.

INTERACT (2010a): A survey on Attribution of the 10% and 20% rules in ETC programmes operative in North-East Europe, 2010

Petri Uusikylä, Kaisa Lähteenmäki-Smith, Mari Ruuth, Jouni Ponnikas ja Sirpa Korhonen: Hyvien työyhteisöjen Kainuu -hankkeen arviointiraportti, Kainuun maakunnan julkaisut, julkaisusarja D33, 2010

INTERACT (2010b): A survey on "SME involvement in ETC Programmes operative in North-East Europe, during the period of 2007-2013", 2010

Virtanen. P, K. Lähteenmäki-Smith, M. Toivanen, E. Terävä, V-M. Ritakallio, L. Paasivaara ja M. Suhonen. Sosiaali- ja terveydenhuollon kansallisen kehittämisohjelman (Kaste) arviointi. Ensimmäinen väliraportti., Sosiaali- ja terveysministeriön selvityksiä 8/2010., 2010

Virtanen, Lähteenmäki-Smith, Grospic et al. Evaluation of the effectiveness of the current legal framework on equal pay for equal work or work of equal value in tackling the gender pay gap, Report submitted by Particip Ltd. & Net Effect Ltd., [http://ec.europa.eu/index\\_en.htm](http://ec.europa.eu/index_en.htm), 2009

Petri Virtanen, Kaisa Lähteenmäki-Smith, Maarit Vuorela, Sampo Ruoppila, Anna Kantola: Seutujen ehdoilla, kokonaisvaltaisempaan aluekehittämiseen. Aluekeskus- ja kaupunkiohjelmien arviointi- ja kehittämishanke 2007-2009, Loppuraportti 15.5.2009, 2009

Co-authored with Kirsi Hyytinen, Eveliina Saari and Katri Kallio: Monta tietä vaikuttavuuteen: näkökulmia tutkimusorganisaatioiden tulosohtaukseen ja vaikuttavuuden arviointiin kolmella hallinnonalalla. Helsinki:

VM. [Many paths to effectiveness: Perspectives on performance management and impact assessment in research organisations in three administrative branches. Helsinki: Ministry of Finance.] , 2008

Co-authored with Sigrid Hedin, Alexandre Dubois, Riikka Ikonen, Kaisa Lähteenmäki-Smith, Jörg Neubauer, Katarina Pettersson, Daniel Rauhut, Veli-Pekka Tynkkynen & Åke Uhlin: Regionally Differentiated Innovation Policy in the Nordic Countries – Applying the Lisbon strategy. Stockholm: Nordregio., 2008

Saari, E., Hyytinen, K. & Lähteenmäki-Smith, K. "Kehittävä vaikuttavuusarviointi menetelmänä tutkimus- ja kehitystoiminnan suuntaamisessa ja oppimisessa", Hallinnon tutkimus, 2008.

Kuitunen, Soile & Lähteenmäki-Smith: "Kunnat innovaatiotoiminnan ja -politiikan keskiöön", Kunnallistieteellinen aikakauskirja, 3/2008.

Saari, E., Hyytinen, K. & Lähteenmäki-Smith, K. "Kehittävä vaikuttavuusarviointi menetelmänä tutkimus- ja kehitystoiminnan suuntaamisessa ja oppimisessa", Hallinnon tutkimus, ["Process-based impact assessment as a method of directing and learning from R&D, published in the Finnish Journal of Administrative Studies, 1/2008.], 2008

Co-author in "Regional disparities and Cohesion – What strategies for the future?" Client: European Parliament, DG Internal Policies of the Union. Report available in electronic format at [http://www.europarl.europa.eu/meetdocs/2004\\_2009/documents/dv/200/200705/20070530intra regional disparities en.pdf](http://www.europarl.europa.eu/meetdocs/2004_2009/documents/dv/200/200705/20070530intra regional disparities en.pdf), 2007

Lähteenmäki-Smith, K. (ed.) : Learning through Evaluation: the Nordic Experience., Stockholm: Nordregio, 2007

Gloersen, E., Lähteenmäki-Smith, K. and Dubois, A. (2007): "Polycentricity in Transnational Planning Initiatives: ESDP Applied or ESDP Reinvented?" Planning Practice and Research, Vol. 22, No. 3, 417-437, August 2007

Lähteenmäki-Smith, K. "Administrative Structural Reforms in the Nordic Countries" in Neubauer (ed.) Regional development in the Nordic Countries. , Stockholm: Nordregio, 2007

"Mellan styrning i samverkan och styrande från ovan: att omorganisera kommun- och regionalstruktur i Norden", Nyheter om regioner och regional utveckling i Norden, 10/2006, 2006

Kuitunen, S. and Lähteenmäki-Smith, K. "Eliittien pelikenttä? Teknologiapolitiikan malli ja periaatteet Suomessa", Poliitikka, 2/2006, Journal of Finnish Political Science Association., Poliitikka, 2/2006, 2006

"Regions in the New Europe" in Von Dosenrode (ed.) Approaching the European State., Ashgate, 2006, 2006  
Lähteenmäki-Smith, K. and Kuitunen, S. "Towards Horizontalisation and Politicisation: Challenging the Governance Rationale of Finnish Technology Policy"., Proposed for publication at Science and Public Policy., 2006

Lähteenmäki-Smith, K., Hyytinen, K., Kutinlahti, P. and Konttinen, J. Research with an impact: Evaluation practises in public research organisations, Espoo: VTT. Available as an electronic document:, <http://virtual.vtt.fi/inf/pdf/tiedotteet/2006/T2336.pdf>., 2006

Lähteenmäki-Smith, K. et al: Reform processes in the local and regional structures in Norden., Helsinki: Association of Finnish local and Regional Authorities, 2006

Kutinlahti, P., Lähteenmäki-Smith, K. and Konttinen, J. Vaikuttavaa tutkimusta. Arviointikäytäntöjä julkisissa tutkimusorganisaatioissa: Helia ja SAMK. Espoo: VTT. Available as an electronic document:, <http://virtual.vtt.fi/inf/pdf/tiedotteet/2006/T2332.pdf>., 2006

Tomas Hanell & Kaisa Lähteenmäki-Smith: "Metropolisation in the BSR: Trends and policy responses in Finland" in Eskelinen and Hirvonen (eds.) Positioning Finland in a European Space., Helsinki: Edita, 2006

Hyytinen, K. and Lähteenmäki-Smith, K. "Tutkimus on tuottavuuden ja vaikuttavuuden ristipaineessa", Helsingin Sanomat, Vieraskynä, 2.6.2006., 2006

Lähteenmäki-Smith, K. & Dubois, A. Collective learning through transnational co-operation: The Case of Interreg IIIB., Nordregio WP 2006:2., 2006

Kuitunen, S. and Lähteenmäki-Smith, K. "Kohti horisontaalista toimintapolitiikkaa? Tapauksena teknologiaa koskeva päätöksenteko Suomessa", Hallinnon tutkimus, ["Towards a Horizontal Innovation Policy?" Case Technology Policy", Finnish Journal for Public Administration]. , 2006

Lähteenmäki-Smith, K. et al (2006): Reform processes in the local and regional structures in Norden., Helsinki: Association of Finnish local and Regional Authorities, 2006

Lähteenmäki-Smith, K. and Hyytinen, K. Vaikuttavaa tutkimusta. Arviointikäytäntöjä julkisissa tutkimusorganisaatioissa: Maa- ja elintarviketalouden tutkimuskeskus MTT. VTT Tiedotteita 2334. [Research with impact. Evaluation practices in public research organisations: Agrifood Research Finland MTT.] (Only in Finnish.) Espoo: VTT., <http://virtual.vtt.fi/inf/pdf/tiedotteet/2006/T2234.pdf>. , 2006

Lähteenmäki-Smith, K. ja Kuitunen, S. "Pitäisikö suomalainen teknologiapäätöksenteko demokratisoida ja politisoida?" Savon Sanomat. ja "Mihin menet, teknologiapolitiikka? Teknologiapäätöksenteon hallinta ja muutospaineet Suomessa", Tiedepolitiikka 2/2006.

Lähteenmäki-Smith, K. ja Kuitunen, S. "Mikä haastaisi suomalaisen teknologiapäätöksenteon?", Tieteessä tapahtuu, 5/2006.

Vaikuttavuutta metsäosaamiseen Tapauksena metsäkeskusten ja Metsätalouden kehittämiskeskus Tapion palvelusopimus, [Generating impacts within the Finnish forestry expertise sector: An analysis of the Service Agreement between Tapio (the Forestry Development Centre), and the Finnish regional forestry centres], Co-authored with Kirsi Hyytinen and Jari Konttinen., VTT Working Papers 17/2005, 2005

Hilding-Rydevik, Tuija & Lähteenmäki-Smith, Kaisa & Storbjörk, Sofie. Implementing Sustainable Development in the Regional Development Context – A Nordic Overview., Nordregio Report 2005:5, 2005

"The regional dimensions of the film sector in Finland" in Film och regional utveckling I Norden, Dahlström et al, Stockholm: Svenska Filmsinstitutet and Nordregio, 2005

"Metsätalouden kehittämisessä lisähuomiota innovatiivisuuteen", Kirjoittajina Kaisa Lähteenmäki-Smith ja Kirsi Hyytinen, Pohjolan Sanomat 28.1.2005 and Uutisvuoksi, 27.1.2005.

"Elokuvan maantieteestä" [Om filmens geografi, AVEK, Tidskriften av Centralen för audiovisuell mediekultur], 2/2005, s. 24-26., 2005

Vaikuttavuutta metsäosaamiseen: Arvioinnin kehittämisellä parempaan vaikuttavuuteen" Kirjoittajina Kaisa Lähteenmäki-Smith ja Kirsi Hyytinen, Valtiotyönantaja, 1/2005, s. 26-27.

"The central-local relationship in the Nordic Welfare States in the 1990s" in Nicola McEwen and Luis Moreno (eds.) The territorial politics of welfare., Routledge, 2005

Territorial Effects of the Structural Funds, Luxemburg: ESPON. Final report available at: [http://www.espon.lu/online/documentation/projects/policy\\_impact/2875/fr-2.2.1\\_part\\_a\\_pres-pg\\_15.04.05.pdf](http://www.espon.lu/online/documentation/projects/policy_impact/2875/fr-2.2.1_part_a_pres-pg_15.04.05.pdf), 2005

"Regional Regimes: local-global interplay and sustainability" in Jokela & Herne (eds.) Fairness, Environment and Multilateralism: Problem-based Biopsies of Global Governance, Helsinki: Finnish Association of Political

Science, 2004.

"Europeanisation of the Finnish regional level" in Von Dosenrode & Halkier (eds.) The Nordic Regions and the European Union, The International Political Economy of New Regionalisms Series, Ashgate, 2004

"Catering For The Needs Of Civic Society? An Assessment of the Local Impact of Urban ICT Policies In Norway", Paper prepared for the Telecities/MUTEIS conference Urban Impacts of the Information society, Co-authored with Jon Moxnes Steineke and Kristina Zampoukos., Facts, Fiction and Policies The Hague March 17-19 2004, 2004.

"Globalisation, regionalisation and the rest: Making sense of the conceptual chaos" in Brockett & Dahlström (eds.). Spatial Development Trends: Nordic Countries in a European Contexts Stockholm., Nordregio, Report R2004:6., 2004.

"Between e-government and e-governance: from enabling to mobilizing civic participation" in Carrasquero, Welsch and Oropeza (eds.) Proceedings of International Conference on Politics and Information Systems: Technologies and Applications, Volume II: Informatics, Government, Ethical Voting and Political Parties. Co-authored with Jon Moxnes Steineke, 2004.

"Former av regional samverkan i Sverige", Regioncentraprogrammets översikt, 2/2003, 3-5., 2003.

"Nya utmaningar för regionalt baserade innovationssystem", PLAN: Tidskrift för samhällsplanering, 2003:4., 2003.

En region med utallige muligheter og spennende utfordringer. Halvtidsutvärderingen av Interreg III a Nord, Mid-term evaluation of the Interreg IIIA Nord, written in co-operation between NIBR and Nordregio, 2003.

eTampere: Building an electronic pathway to the future? Evaluation of eTampere. August 2003, Electronic document. Stockholm: Nordregio. (Co-authored with Jon Moxnes Steineke.), 2003.

Huippuosaamisesta alueille kilpailukykyä, Mid-term evaluation of the Finnish Centres of Expertise, Helsinki: Ministry of the Interior, 4/2003.

IT infrastruktuurstudie om nordisk bredbåndspolitik, August 2003, Electronic document. Oslo: Teleplan. Co-authored in a consortium between Teleplan and Nordregio, 2003.

"Global Problems and their governance: The Contribution by the Figure/Safir project" in Käyhkö & Talve (eds.): Understanding the Global System. The Finnish Perspective. Co-authored with Hakovirta, Herne, Jokela & Salmio, Turku: Finnish Global Change Research Programme/FIGARE, 2002.

Regional policy and inter-regional strategic cooperation in the North-Calotte: Cross-border co-operation as an instrument of regional development, Nordkalottrådets publikationsserie, rapport nr 61, 2002., 2002

Restructuring the State - Regional Impacts: A Comparative Nordic Perspective, Edited by Kaisa Lähteenmäki-Smith and Lars Olof Persson, Nordregio Report 2002:9.

"Kan man stärka demokratin utifrån? Projekt i nordvästra Ryssland" i Plan. Co-authored with Ilari Karppi., Tidskrift för samhällsplanering, 1-2/2002, 22-27, 2002.

Regional policy and inter-regional strategic co-operation in the North-Calotte: Cross-border co-operation as an instrument of regional development, Nordkalottrådets publikationsserie, rapport nr 61, 2002.

Regimes of regional development and growth across Nordic regions., Nordregio Report 2002:5. Stockholm: Nordregio, 2002.

Pohjoismainen aluehallinto ja sen muutospaineeet. (Nordic regional administration and its reform pressures). Report commissioned by the Finnish Association for Local Authorities, Nordregio WP 2002:10, Stockholm: Nordregio, 2002

SWOT –analysis as a basis for regional strategies, Together with Ilari Karppi and Merja Kokkonen, Nordregio Working paper 2001:4.

Strengthening local democracy in North West Russia, co-authored with Ilari Karppi, Department for Central and Eastern Europe, Sida Evaluation 01/13, 2001.

'Regionalization in the Change of the European System' in Hettne, Inotai & Sunkel (eds.) National Perspectives on the New Regionalism in the North., London: Routledge, 2000.

'Adaptation or empowerment? Scenarios for the sub-national regional level of the Baltic Sea region in the European Union' in Owsinski and Johansson (eds.) Global-Local Interplay in the Baltic Sea Region, The Interfaces Institute, Warsaw, 2000.

'Globalism beyond Interdependence' in Hakovirta (ed.) Dialectics of Globalism: Five Wedges into Global Theory and Policy., Helsinki: Finnish Political Studies Association, 2000.

Globalization and Regionalization as Concurrent Phenomena in the European Governance Structure: Sub-National Regional Actors in the European Union: Four Scenarios, PhD, University of Turku, 1999.